

TSCP Professional Differences (Escalation) Policy

Resolution of professional disagreements in work relating to the safety of children

Introduction

Occasionally situations arise when a practitioner within one agency may feel that the decision made by a practitioner from another agency, regarding a child, is not a safe decision. Disagreements could arise in several areas, but are most likely to be around:

- Levels of need/referral decisions
- Roles and responsibilities
- The need for action
- Communication

The safety of individual children is the paramount consideration in any professional disagreement and any unresolved issues should be addressed with due consideration to the risks that might exist for the child.

All workers should feel able to challenge decision-making and to see this as their right and responsibility in order to promote the best multi-agency safeguarding practice in Torbay. This policy provides practitioners with the means to raise concerns they may have about decisions made by other professionals or agencies by:

- a) Challenging professional decisions that could put children at risk or obscure the focus on the child
- b) Resolving relevant difficulties within and between agencies promptly and openly
- c) Identifying problem areas in working together where there is a lack of clarity

Effective working together depends on an open approach and honest relationships between agencies. Problem resolution is an integral part of professional co-operation and joint working to safeguard children.

Resolution should be sought within the shortest timescale possible to ensure the child is protected. Disagreements should be resolved at their lowest possible stage. However, if a child is thought to be at risk of immediate harm, discretion should be used as to which stage is initiated.

Stages of the policy

Pre-escalation

Any practitioner who feels that a decision about a child is not safe or is inappropriate should initially consult a supervisor/manager within their own organisation to clarify their thinking regarding identification of the problem. They should be specific as to what their concern is about, outline any actions to date that may

already have or could potentially impact on this decision and what they aim to achieve. They should also be able to evidence the nature and source of their concerns and must keep a record of all discussions on their agency's recording system.

Stage One – Practitioner to Practitioner

Initial attempts should be taken to resolve the problem at the lowest possible level. This would normally be between the people who disagree. It should be recognised that differences in status and/or experience may affect the confidence of some workers to pursue this unsupported and there may at this stage be an imbalance between the seniority of the parties. If the disagreement cannot be resolved, the practitioner invoking the Professional Differences policy must clearly articulate their intention to the other party and both parties must keep a record of discussion on their respective recording systems. If the dispute is not resolved at stage one the concerned practitioner should elevate the dispute to stage two via their supervisor/manager. If either practitioner is a supervisor/manager within their organisation they should retain ownership of the process through stages one and two.

Stage Two – Manager to Manager

If the problem is not resolved at stage one the concerned practitioner should contact their supervisor/manager within their own agency who should raise the concerns with their equivalent supervisor/manager in the other agency as appropriate. The concerned party must alert the other party to the Professional Differences policy being enacted and both parties must keep a record of discussion on their respective recording systems. If the problem is not resolved at stage two both supervisors/managers must report the dispute to their respective Head of Service/Operations Manager or Senior Manager (Head Teacher in a school setting) depending upon their organisations structure.

Stage Three – Senior Manager to Senior Manager

The appropriate Senior Managers must attempt to resolve the professional differences through discussion. The Senior Manager of the organisation invoking the Professional Differences policy should notify the TSCP Business Manager of the outcome of this discussion by emailing a completed TSCP Professional Differences Record of Escalation document (available on the TSCP website within the Professional Differences section) to neil.cotton@torbay.gov.uk, who will maintain a record of all resolved and on-going disputes that reach stage three. If the problem is not resolved at stage three, both senior managers must update their Divisional/Assistant Director or equivalent

Stage Four – Divisional/Assistant Director or equivalent to Divisional/Assistant Director or equivalent

The appropriate Divisional/Assistant Directors or equivalent must attempt to resolve the dispute through discussion. A nominated Divisional/Assistant Directors or equivalent should notify the TSCP Business Manager of the outcome of their discussion by emailing neil.cotton@torbay.gov.uk who will update the record of the resolved/unresolved dispute.

Stage Five – Refer via TSCP

If the agencies concerned have not been able to resolve the professional differences the matter should be referred by the TSCP Business Manager to the Chair of the TSCP Executive Group, who may either seek to resolve the issue unilaterally, or convene a Resolution Panel.

The Resolution Panel must consist of TSCP representatives from the three safeguarding partners in

addition to the agencies concerned in the professional differences, where possible. The Panel will receive representations from those concerned in the professional differences and decide on the appropriate course of action, resolving the professional differences concerned.

If you are unable to identify who the right person is to contact within an organisation, please contact Neil Cotton, TSCP Business Manager neil.cotton@torbay.gov.uk who may be able to help you with this.

Timescales

Some matters may be resolved very quickly, and this will be determined locally by the complexity of the issue. In all cases, the matter should be resolved within the below specified timescales, and both parties should retain a primary focus on ensuring that the safety and welfare of the child/ren concerned is assured whilst discussions take place.

